

A satellite with gold thermal blankets and solar panels is shown in orbit over the Moon. The satellite has a prominent gold-colored antenna dish. The background is the dark, cratered surface of the Moon. A large, semi-transparent watermark logo is overlaid on the left side of the image. The text is in a clean, white, sans-serif font.

Commercialisation and Globalisation in Lunar Exploration: Vision vs. Reality

18 January 2024, ESA- ESTEC

Unveiling Qosmosys: Leading the Moon Economy and Beyond



QOSMOSYS



- Qosmosys is a Singapore-based company with branches in France and the United States. The company is currently developing its flagship spacecraft, ZeusX. Established as an international private entity, Qosmosys aims to provide on-demand services to public or private organizations looking to operate on the Moon and beyond.
- Qosmosys services span three sectors: transportation, robotics & resources and science & tech. The company aims to make lunar access more accessible, providing both public and private sectors with a dependable and flexible approach to foster a moon-based economy.



- Francois Dubrulle is an accomplished executive and an entrepreneur with more than three decades of experience in aerospace, having set the foundations of several technology solutions, along with the management of mid-size organizations and large corporations' P&L.
- Founder & CEO at Qosmosys, Mr Dubrulle intends with his team to make Qosmosys the leading player in the Moon economy, using its ZeusX space vehicle developed with Airbus Defence & Space

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QSI

- The Moon Economy **does not exist yet**
- Portfolio of Real Options to **properly stimulate a market**
- VCs and **company control**
- Subsidies, grants and **the bad signals to the markets**



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